

Overview and Scrutiny



Sustainable Development Select Committee Agenda

Thursday, 4 March 2021 at **7.00 pm**

Remote - on Microsoft Teams - the public are welcome to observe via the Council's website at <https://lewisham.public-i.tv/core/portal/home>

For more information contact:

Timothy Andrew (timothy.andrew@lewisham.gov.uk)

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

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Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Thursday, 4 March 2021.

Kim Wright, Chief Executive
Wednesday 24 February 2021

Councillor Liam Curran (Chair)	
Councillor Louise Krupski (Vice-Chair)	
Councillor Obajimi Adefiranye	
Councillor Suzannah Clarke	
Councillor Eva Stamirowski	
Councillor James-J Walsh	
Councillor Bill Brown (ex-Officio)	
Councillor Sophie Davis (ex-Officio)	

Minutes of the Sustainable Development Select Committee

Thursday, 14 January 2021 at 7.00pm

Present: Councillors Liam Curran (Chair), Louise Krupski (Vice-Chair), Obajimi Adefiranye, Suzannah Clarke, Eva Stamirowski and James-J Walsh

Also present: Councillor Sophie McGeevor (Cabinet Member for Environment and Transport), Timothy Andrew (Scrutiny Manager), Zahur Khan (Director of Public Realm), James Masini (Principal Development and Land Manager), Paul Moore (Interim Director for Regeneration and Place), Katharine Nidd (Strategic Procurement and Commercial Services Manager), Martin O'Brien (Climate Resilience Manager) and Kevin Sheehan (Executive Director for Housing, Regeneration & Public Realm)

1. Minutes of the meeting held on 12 November 2020

1.1 Resolved: that the minutes of the meeting held on 12 November 2020 be agreed as an accurate record.

2. Declarations of interest

2.1 There were none.

3. Responses from Mayor and Cabinet

3.1 Resolved: that the response from Mayor and Cabinet be noted.

4. Climate Emergency Action Plan

4.1 Martin O'Brien (Climate Resilience Manager) introduced the report. The following key points were noted:

- The declaration is a community response to the international climate emergency.
- The declaration is not accompanied by an increase in funding from Government.
- The target for the borough to be carbon neutral by 2030 is extremely challenging.
- Lewisham's climate emergency action plan was published just prior to the outbreak of the global pandemic.
- There had been progress with the action plan – but it would need to be streamlined and adapted to meet ongoing challenges.
- The most severe impacts of the climate emergency would be felt by the most vulnerable communities.
- Social justice should be at the centre of the fundamental changes required to meet the challenge of the climate emergency.

4.2 Martin O'Brien responded to questions from the Committee – the following key points were noted:

- Upgrading the efficiency of buildings was one of the key ways in which the borough could reduce emissions.

- Officers are looking for opportunities to bring in funding to support the roll out of solar panels and other renewable energy technologies – but the principal focus was on increasing energy efficiency and reducing energy demand.
- Work was progressing with the development of the heat network from the South London Combined Heat and Power facility (SELCHP) and the new development at Convoys Wharf¹.
- Information was expected imminently about the green homes grant local authority delivery scheme joint bid for funding with Lewisham Homes.
- Work had been carried out using the Council tax reduction mailing list to target households that might be in fuel poverty – but partnerships with community organisations remained the best way of carrying out this work.
- Work on cycle way four and the electric vehicle charging network had been disrupted by COVID-19.

4.3 Councillor Sophie McGeevor (Cabinet Member for Environment and Transport) responded to questions from the Committee – the following key points were noted:

- The Council only removes trees that are dangerous – or that pose a risk of litigation.
- The role of trees in urban settings is principally one of climate change mitigation (through shading, cooling and managing flood risk) – rather than carbon absorption. The best way to reduce carbon emissions was not to produce them in the first place.
- Work on cycle way four had recommenced following the disruption from the COVID-19 pandemic.

4.4 In the Committee’s discussion – the following key points were also noted:

- Members welcomed the work carried out by officers.
- The Committee would welcome additional information on the Council’s website about the climate emergency – and the actions that residents could take to live more sustainably.
- The importance of trees in climate change mitigation.
- Councillor Krupski proposed that - in recognition of the seriousness of the climate emergency - the budget for the Council’s climate emergency work be ring-fenced from cuts - and – as additional savings were made from the delivery of the action plan - that consideration be given to adding additional officers to the team. The Chair called for a vote on the proposal and it was not supported by the Committee.

4.5 Resolved: that the Committee would refer its views to Mayor and Cabinet as follows –

- The Committee recommends that the Council puts on its website a climate emergency page, which contains a guide for residents on how to live more sustainably. This would be the most direct practical and visible way of

¹ Members asked for an update on progress with the Government-funded heat network connection between South London Combined Heat and Power (SELCHP) and the new development at Convoys Wharf. Since the meeting officers have fed back concerns raised by Veolia about a lack of progress on the commercial agreement with Hutchison Property Group. This agreement is a key milestone for the Government’s release of funding and there is a significant risk that the investment in Lewisham may be lost if this cannot be achieved.

engaging with residents and businesses, therefore leading by example.

5. Bell Green and Lower Sydenham vision study

5.1 James Masini (Principal Development and Land Manager) introduced the report – setting out the initial work on the development of a vision for Bell Green and Lower Sydenham in anticipation of the future extension of the Bakerloo line.

5.2 James Masini responded to questions from the Committee – the following key points were noted:

- The proposed location of the station and its surroundings would be key in determining the density of housing that could be provided.
- The potential heights of buildings was at a very early stage of consideration.
- Future designs would meet the Council's accessibility requirements.
- Housing and roads would be designed to minimise impact on residents – whilst acknowledging that access for buses and traffic would be a necessary part of the townscape.
- Further work would be carried out to manage traffic movement and access for double deck buses on Southend Lane.

5.3 In the Committee's discussion – the following key points were also noted:

- The predominance of roads in the Bell Green and Lower Sydenham area separated the neighbourhood into disconnected parts.
- The importance of the work carried out by the Sydenham Society on a vision for the area.
- There were a number of issues with the location of the existing Lower Sydenham station (including lack of knowledge in the community about its location).

5.4 Resolved: that the report be noted.

6. Budget cuts

6.1 Kevin Sheehan (Executive Director for Housing, Regeneration and Public Realm) introduced the report, noting the ongoing pressures facing the Council and the difficulty of making year on year cuts through more than ten years of Government funding reductions. He also outlined the financial challenge created by the Council response to the COVID-19 pandemic and ongoing uncertainty, including that around the Government's reimbursement of costs.

6.2 Kevin Sheehan responded to questions from the Committee – the following key points were noted:

- That the Civil Enforcement Officers issuing fixed penalty notices (proposal E11 – environmental enforcement, use of civil enforcement officers) should cover their own costs.
- Consideration would be given to the most effective hours for enforcement activity to take place.
- The Council was investing in contract management capability.

- Equalities impact assessments for the cuts were ongoing (and would be completed in time for the decision making process). 80 percent of the Council's budget is spent on the most vulnerable residents – which meant that most cuts proposals would have an equalities impact. The important thing was for the Council to recognise and mitigate these impacts where possible.
- In reference to proposal C11 (Reduced dependency on agency staff within Highways and Transportation Services), that where the Council was spending grant funding on highways projects, staff time would be paid for from the grant funds rather than general expenditure.
- Staffing cuts would be kept to a minimum.
- The intention is for the Council's parking system to become cashless. The Council would give ongoing consideration to the option for those who do not have access to mobile devices.

6.3 In the Committee's discussion – the following key points were also noted:

- That the majority of proposals before the Committee were not 'cuts' but proposals for income generation.
- Members welcomed the proposal of carrying out environmental enforcement using civil enforcement officers (E11).
- The importance of good contract management at all levels of the organisation.
- Concerns were raised about the quality and scope of the equalities impact assessments carried out across all of the cuts proposals.
- Members reiterated the £500 reduction in funding per person in Lewisham that had been made by Government over the past 10 years.
- That the Council should move to cashless parking (avoiding the £400k upgrade to pay and display machines) and work with local businesses to provide alternative options for people who still wished to pay using cash (or did not have access to mobile devices).
- That the reference to 'investing additional funds' in highways measures should be removed from proposal F21 (Road Safety Enforcement) – because funds from the charges would be used to support on ongoing spending, rather than new measures or improvements.
- That (in reference to proposal F-22 'Motorcycle parking charges') the Council should work with partners responsible for enforcement against pavement parking to ensure that motorcycles do not move from street parking to parking on footways.

6.4 Resolved: that the Committee would refer its views to the Public Accounts Select Committee (for submission to Mayor and Cabinet) as follows:

- Better contract management is key to a number of the cuts proposals. The Committee believes that Mayor and Cabinet should assure itself that through good organisational development and training for senior, mid and junior managers, the Council is able to effectively manage contracts at every stage of the cycle and attain the cost savings as proposed.
- The Committee recommends that Mayor and Cabinet asks officers to carry out a review of the Council's online services (particularly those provided by third parties, such as online parking facilities) ensuring a good user experience and quality integration with existing systems.
- In relation to proposal F22 (Motorcycle parking charges) – the Committee recommends that, if Mayor and Cabinet is minded to agree the proposal to

introduce charging for motorcycles, the Council should work with other enforcement partners to ensure those who are illegally parking on the pavement also have enforcement action taken upon them.

- In relation to proposal F20 (Emission based charging for short stay parking) - the Committee recommends that the Council should move to a cashless parking system as soon as possible. Members of the Committee believe that £400K is too much to spend on upgrading pay and display machines. The Committee also believes that any reference in the budget cuts report to re-investment of parking charges in transport improvements should be removed – because the reality is that the Council will be using the money to support transport costs already contained within the general fund.
- The Committee understands that a large cut needs to be made in waste management and street cleaning and that a comprehensive review will be done to enable this to happen in the most efficient way possible. However, it regrets that this will mean redundancies amongst the Council’s lowest paid workers and it highlights that this has been imposed upon us due to Government austerity. The Committee believes that any cuts to staffing must be done with sensitivity and care. The Committee welcomes Mayor and Cabinet’s response to its previous referral on staffing cuts, flexible working and redeployment and it reiterates the importance of supporting and redeploying staff wherever possible.

7. Select Committee work programme

7.1 The Chair provided an update on the process for agreeing the work programme.

The meeting ended at 9:05

Chair:

Date:

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Sustainable Development Select Committee

Declarations of Interest

Date: 2020-2021

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive (Director of Law, Governance and HR)

Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

1. Summary

- 1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:
 - (1) Disclosable pecuniary interests
 - (2) Other registerable interests
 - (3) Non-registerable interests.
- 1.2. Further information on these is provided in the body of this report.

2. Recommendation

- 2.1. Members are asked to declare any personal interest they have in any item on the agenda.

3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either:
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take not part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
 - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).

9. Report author and contact

9.1. Suki Binjal, Director of Law, Governance and HR, 020 83147648



Mayor and Cabinet

Response to Public Accounts Select Committee on Budget Cuts

Date: 3 February 2021

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Executive Management Team

Outline and recommendations

Mayor and Cabinet have been asked to consider the comments of the Public Accounts Select Committee of the 2 February 2021, which incorporates the views of the respective select committees. This paper sets out the views of the Public Accounts Select Committee and officers' responses advising as to what has been undertaken, or will be undertaken, to take account of each Committee's comments.

It is recommended that Mayor and Cabinet:

- Notes the response that follows in relation to the Public Accounts Select Committee referral to Mayor and Cabinet on 2 February 2021.

Timeline of engagement and decision-making

26 February 2020 – Budget report to Council

10 June 2020 – Council's response to COVID-19 – financial update report to Mayor and Cabinet (M&C)

9 July 2020 – First 2020/21 financial monitoring report to M&C

7 October 2020 – Financial stabilisation and medium term budget update report to M&C

11 November – 3 December 2020 – Select Committees reviewed and comments on draft proposals for cuts identified to date.

9 December 2020 – Mayor and Cabinet agreed that progress with identifying budget cuts, the £18.9m shortfall against the target for 2021/22 be noted, and that these be brought back in February 2021 for consideration.

2 February 2021 - Public Accounts Select Committee (PASC) collated the comments on the proposals received from Select Committees to refer to Mayor and Cabinet.

1. Summary

- 1.1. On 2 February 2021, Public Accounts Select Committee received a report outlining proposed cuts to address persistent service overspending pressure of £10m and the budget gap identified in the medium term finance strategy of at least £40m over the next three years. The majority, £10m overspend and £24m of cuts, are needed for the 2021/22 Budget.
- 1.2. Since the round 1 cuts proposals were considered the provisional Local Government Finance (LGFS) settlement has been announced. The impact of the settlement has reduced the 21/22 gap from £34m to £28m. If all the available measures are agreed as part of the budget, including applying the maximum council tax increases, this could reduce the requirement for cuts next year to £18m plus the overspend £10m, a total of £28m. This would close the gap, subject to the budget decisions for next year and timely delivery of the agreed cuts in full, for 2021/22 and enable the Council to set a balanced budget.
- 1.3. Public Accounts Select Committee also received and collated comments from Select Committees to refer on to Mayor and Cabinet.

2. Recommendations

- 2.1. Mayor and Cabinet have been asked to consider the comments of the Public Accounts Select Committee meeting of the 2 February 2021, which incorporates the views of the respective select committees. This paper sets out the views of the Public Accounts Select Committee and officers' responses advising as to what has been undertaken, or will be undertaken, to take account of each Committee's comments.
- 2.2. It is recommended that the Mayor and Cabinet:
 - Notes the response that follows in relation to the Public Accounts Select Committee referral to Mayor and Cabinet on 2 February 2021.

Policy Context

- 2.3. The Council's strategy and priorities drive the Budget with changes in resource allocation determined in accordance with policies and strategy. The Council launched its new Corporate Strategy in 2019, with seven corporate priorities as stated below:

Corporate Priorities

- Open Lewisham - Lewisham will be a place where diversity and cultural heritage is recognised as a strength and is celebrated.
- Tackling the housing crisis - Everyone has a decent home that is secure and affordable.
- Giving children and young people the best start in life - Every child has access to an outstanding and inspiring education, and is given the support they need to keep them safe, well and able to achieve their full potential.
- Building and inclusive local economy - Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
- Delivering and defending health, social care and support - Ensuring everyone receives the health, mental health, social care and support services they need.
- Making Lewisham greener - Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local

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environment.

- Building safer communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.
- 2.4. The Medium Term Financial Strategy (MTFS), agreed by M&C on the 7 October as part of the financial stabilisation and budget update report, identified an anticipated funding gap over the next three years of at least £40m with £24m for 2021/22. Added to this there is growing evidence that the base Budget retains a persistent £10m overspend in key service areas. Since the round 1 cuts proposals were considered the provisional Local Government Finance (LGFS) settlement has been announced. If all the available measures are agreed as part of the budget, including applying the maximum council tax increases, this could reduce the requirement for cuts next year to £18m plus the overspend £10m, a total of £28m. This would close the gap, subject to the budget decisions for next year and timely delivery of the agreed cuts in full, for 2021/22 and enable the Council to set a balanced budget.
- 2.5. Not only is the Council obliged to set a balanced budget there is limited room for manoeuvre in terms of using reserves to do this. The Council's reserves will be needed to address the immediate impact of the COVID-19 health pandemic and potentially prolonged slow economic recovery on the Council's finances without further support from government, as well as any impacts arising from the UK's exit from the EU.

Values

- 2.6. Values are critical to the Council's role as an employer, regulator, securer of services, and steward of public funds. The Council's values shape interactions and behaviours across the organisational hierarchy, between officers, and members, between the council and partners and between the council and citizens. In taking forward the Council's Budget Strategy, we are guided by the Council's four core values:
- We put service to the public first.
 - We respect all people and all communities.
 - We invest in employees.
 - We are open, honest, and fair in all we do.
- 2.7. Very severe financial constraints have been imposed on Council services with cuts to be made year on year on year, and this on-going pressure is addressed here in this report, incorporating further budget cuts for 2020/21.

3. Background

- 3.1. The Council's finances have been severely affected by the ongoing pandemic. The cost of coronavirus for Lewisham is estimated to be over £60m. Despite government promises early in the pandemic, up to £20m remains unfunded in this financial year with further budget pressures for future years. Officers have taken management action to make in-year savings of £5.4m as well as introducing additional spending controls. We must now begin the long, difficult process of identifying cuts of at least £40m for the next three years (to April 2024) with £24m to be cut in 2021/22 alone plus tackling the continuing overspend estimated at £10m.
- 3.2. With national restrictions now in place, the Council is acting quickly once again to protect critical services and support vulnerable residents through another very challenging period. We now face the challenge of needing to simultaneously respond to current and any future waves of the pandemic, plan for the long-term recovery of the place and set a balanced budget, establishing the financial basis for the internal recovery of the Council in the coming years. While it seems clear that the Council will

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have to rely on its reserves for some of the impact of COVID-19, reserves by their nature once used are gone. They cannot therefore also be relied on to delay or avoid the difficult budget task of bringing spending into line with available resources.

4. Response to Public Accounts Select Committee comments to Mayor and Cabinet on 2 February 2021

- 4.1. On Tuesday 2 February 2021, the Public Accounts Select Committee considered a report from officers on budget cuts proposals ([link to the agenda for the Public Accounts Select Committee meeting on 2 February 2021](#)). The Committee heard from the Cabinet Member for Finance and Resources and received a summary of the budget cuts report from the Executive Director for Corporate Resources. It also received written comments from the Healthier Communities, Sustainable Development, Children and Young People and Safer Stronger Communities select committees - following the respective committees consideration of the same report. Chairs of the Healthier Communities and Children and Young People select committees also addressed the Committee.
- 4.2. The Public Accounts Select Committee received the report on proposed budget cuts and asked questions of officers. It also received the views of the other select committees. The Committee agreed to refer its views to Mayor and Cabinet as follows:
 - *The Committee reiterates its concerns about the challenging financial situation facing the Council and it is aware of the difficult task facing officers in identifying and delivering cuts.*
- 4.3. In response to the Committee's first comment, the scale of the cuts required and the ongoing uncertainty with regards to both the long term impact of the pandemic on the borough's residents and the funding for the Council has meant that the approach to developing the officers' draft proposals for cuts this year was intentionally more strategic and collaborative. Not only at the officer level with more collaborative working at Executive Director and Director level across Directorate boundaries but also with Members through a series of sessions on each of the six themes identified to discuss and collect as many perspectives and ideas as possible.
- 4.4. As noted by the Committee, the delivery of these cuts in such a challenging financial situation has been recognised and in response Officers will be applying a programme management approach to delivery. This will ensure robust management of delivery through the use of a newly developed Lewisham PMO framework and tools, and each directorate will have the support of a dedicated Strategic Transformation and OD Business Partner, working in tandem with Finance who will provide assurance, challenge and direction on delivery, and support to ensure the most suitable approach to delivery is being taken for each proposal. Specifically in relation to ensuring that equalities implications are considered in the delivery of every cut the Business Partners will work closely with the policy and communications team to ensure that both engagement and assessment of impact in the planning of delivery is timely, meaningful and considered across the programme. This will provide join up and assurance and identify any further compounding factors that have not yet been identified at the proposal stage.
- 4.5. The new strategic governance process through Thematic Boards and overseen by EMT will provide visibility of progress, risks, challenges and robust governance of the programme as a whole. Alongside, the PMO will be monitoring and reporting on programme-wide delivery of cuts, risks and equalities impact. Clear roles and responsibilities (between the PMO and service Directors) are being drawn up in order to ensure there are clear lines of accountability.
 - *The Committee notes the views of the select committees but it recognises the need to*

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make the cuts as proposed.

- 4.6. The following paragraphs set out the comments and clarifications from Select Committees. Officers have provided responses to each of the Select Committees below. The Mayor and Cabinet are recommended to consider the comments of Select Committees and officers' responses.

Healthier Communities Select Committee views

- 4.7. At its meeting on Wednesday 13 January 2021, the Healthier Communities Select Committee received a report on proposed budget cuts. Following discussion the committee resolved to refer its views to Mayor and Cabinet in the following terms:
- *In relation to proposal **B-08 Review of the Power of Attorney Service** (Round 1) the committee noted that the power of attorney service is an extremely important and trusted service to the small number of very vulnerable people who are supported by it and recommended therefore that the council continues to provide the service in-house, charging users a fair price for its provision.*
- 4.8. In response to the Committee's first comment, the Executive Director for Corporate Services has noted the Committee's comments. Officers are considering options for how this service could be delivered from next year. Costs for managing finances for residents for whom we are responsible under power of attorney are prescribed by central government and one option to cover our costs is to charge those we manage finances for under appointeeship rules. Officers are also exploring whether this service can be provided through external organisations like financial advisors, financial institutions like banks or solicitors. Officers are also exploring existing charities to determine whether or not these organisations can provide support going forward.
- *In relation to proposal **C-02, Adult Learning and Day opportunities** (Round 1) the committee noted that many service users could potentially struggle to find meaningful daytime occupation during the long breaks in adult education that there are, such as during the summer holidays. The committee recommended therefore that the council consider making adult learning available all-year round for service users.*
 - *The committee also recommended that the adult learning service work closely with the council to make sure there are appropriate job opportunities available following any training and education, and that the council consider developing a corporate approach to employing more people with disability itself, particularly those with learning disability – looking to the approach of our local partners, such as health, for guidance.*
- 4.9. The Executive Director for Community Services has noted the Committee's comments. Adult Learning Lewisham is funded by the GLA and staff are on term-time contracts. However we recognise that for some people who use this service, alternative provisions will have to be made for those with eligible needs outside of term-time. This is being developed as part of the integrated model set out in proposal C-02. Supported employment and volunteering opportunities within the Council and key partners are being explored.
- *In relation to proposal **E-04 – introduce charging for certain elements of self-funded care packages** (Round 1) the committee recommended ongoing monitoring of this change to ensure that the council's brokerage service, and bulk purchasing power, continues to provide a financial benefit for users, compared to users approaching service providers as individuals.*
- 4.10. The Executive Director for Community Services has noted the Committee's comments. Where the Council provides brokerage services to people who fully fund their own care, they benefit from quality oversight, support in making changes and benefiting

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from any reduced costs that the Council is able to secure for them. Charges will only apply to people who opt in to this arrangement.

- *In relation to proposal C-13, Sexual and Reproductive Health Services in Primary Care (Round 2) the committee expressed concerns about the possible adverse impacts of reducing LARC (Long-Acting Reversible Contraception) activity and recommended that work continues to be done to monitor and address high levels of abortions and teenage pregnancies in the borough.*

4.11. The Executive Director for Community Services has noted the Committee's comments. The Council will continue work closely with partners to monitor data on abortion levels and teenage pregnancies and to support young people and families in the borough. The Council would continue to fund existing levels of GP LARC activity and seek to ensure that residents across Lewisham are able to access LARC through their GP within their Primary Care Network.

Sustainable Development Select Committee views

4.12. On Thursday 14 January 2021, the Sustainable Development Select Committee considered a report from officers on budget cuts proposals. Following discussion, the Committee resolved to refer its views to Mayor and Cabinet as follows:

- *Better contract management is key to a number of the cuts proposals. The Committee believes that Mayor and Cabinet should assure itself that through good organisational development and training for senior, mid and junior managers, the Council is able to effectively manage contracts at every stage of the cycle and attain the cost savings as proposed.*

4.13. The Executive Management Team has noted the Committee's comments. As part of the pressures of funding in 2020/21 the procurement service was expanded to include central contract management resourcing and capability. The team is now in place and is able to support staff at every stage of the commissioning and procurement process. This includes both training and specific support. The Council has a commissioning and contract management framework and the central team which works closely with services across the organisation providing advice and support on procurement activity for all employees of the Council. The team provides a focal point for procedures on procurement and best practice commercial approaches to help services achieve value for money for the Council. The Contracts team in Legal Services also provides advice, document drafting and guidance on the legal implications of the procurement process.

4.14. These changes were introduced as part of the organisation's response to PASC's previous reviews of commercialisation and the Council's approach, and this will continue into our developing organisational development strategy with plans to further develop the wider organisation's commercial awareness. It is recognised by EMT that the area of effective contract management is one that requires greater focus so this will also feature in training and development plans as part of the emerging organisational development strategy.

- *The Committee recommends that Mayor and Cabinet asks officers to carry out a review of the Council's online services (particularly those provided by third parties, such as online parking facilities) ensuring a good user experience and quality integration with existing systems.*

4.15. The Executive Management Team has noted the committee's comments. As part of the Council's refreshed approach to strategic transformation, across the organisation there will be a renewed focus on resident experience. This will include the use of digital to ensure resident-focused experiences are built into our online services and those of our partners. Council online parking facilities will also be reviewed to ensure good user experience and quality integration with existing systems.

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- *In relation to **proposal F22 (Motorcycle parking charges)** – the Committee recommends that, if Mayor and Cabinet is minded to agree the proposal to introduce charging for motorcycles, the Council should work with other enforcement partners to ensure those who are illegally parking on the pavement also have enforcement action taken upon them.*
- 4.16. The Executive Director for Housing, Regeneration and Public Realm has noted the committees' comments and confirms that the Council will be able to enforce parking on the public highway, including illegal parking on the pavement, making best use of our relationships and close working with our enforcement partners.
- *In relation to **proposal F20 (Emission based charging for short stay parking)** - the Committee recommends that the Council should move to a cashless parking system as soon as possible. Members of the Committee believe that £400K is too much to spend on upgrading pay and display machines. The Committee also believes that any reference in the budget cuts report to re-investment of parking charges in transport improvements should be removed – because the reality is that the Council will be using the money to support transport costs already contained within the general fund.*
- 4.17. The Executive Director for Housing, Regeneration and Public Realm has noted the committee's comments. Under current legislation (the Road Traffic Regulation Act 1984 Section 55) any surplus raised can only be spent on transport related schemes which are specified in the legislation, such as meeting the cost of providing and maintaining parking facilities, highways improvement works (including schemes to improve conditions for walking and cycling), highways maintenance (carriageway and footway), public passenger transport services - such as concessionary fares, the Freedom Pass and the Taxicard scheme - and the costs of anything approved by the Mayor of London which facilitates implementation of the Mayor's transport strategy.
- 4.18. The £400k is required to upgrade all 65 existing Pay and Display machines to be able to identify permits for motorcycles. This investment in the Pay and Display machines would not be required if a cashless parking system was introduced. Such a decision would require further development and scoping by officers and an amendment to our parking policy.
- *The Committee understands that a large cut needs to be made in waste management and street cleaning and that a comprehensive review will be done to enable this to happen in the most efficient way possible. However, it regrets that this will mean redundancies amongst the Council's lowest paid workers and it highlights that this has been imposed upon us due to Government austerity. The Committee believes that any cuts to staffing must be done with sensitivity and care. The Committee welcomes Mayor and Cabinet's response to its previous referral on staffing cuts, flexible working and redeployment and it reiterates the importance of supporting and redeploying staff wherever possible.*
- 4.19. The Executive Management Team has noted the Committee's comments. There are no blanket redundancy programmes coming forward, only those as part of service redesigns, which allows officers to carefully consider how the service needs can be met, using all of the flexibility measures - such as job shares and flexible working - within our people management framework where appropriate.
- 4.20. A key principle of the Council's Managing Change (service restructure) policy is that every endeavour will be made to avoid redundancies by considering whether it is possible to rely on natural wastage, holding vacancies and reducing the number of agency workers to make reductions. Where posts are deleted the Council will aim to retain employees' skills within the organisation, wherever possible, through the redeployment process. Organisational change will be managed and implemented in line with all legal requirements including the statutory obligation to consult with staff

and the trade unions and relevant employment legislation

Children and Young People Select Committee views

- 4.21. At its meeting on Thursday 21 January 2021, the Children and Young People Select Committee received a report on proposed budget cuts. Following discussion the committee resolved to refer its views to Public Accounts Select Committee in the following terms:
- *The Committee, taking into account compelling evidence of the escalating and damaging effect of the Pandemic on children and young people's mental health, warnings expressed by specialist Health Professionals, Academics, Educators, Charities, Parents and Campaign groups, and the indefinite third national lockdown along with prolonged school closures (which were not anticipated when this proposal was initially drafted) recommend not to go ahead with **Proposal C-22 (£250,000 cut in Council contribution to Children and Adolescent Mental Health Services)** in the financial year 2021/22.*
- 4.22. The Executive Director for Children and Young People has noted the Committee's concerns. Since 2018 Lewisham Council has given a high priority to supporting effective mental health services for our young people. This has included working through our partnership with the Clinical Commissioning Group (CCG) to secure improvements in funding and performance. As a result, overall funding has increased from £5.2m in 2018 to £7.1m this year (a rise of 36% in three years). The budget is expected to increase again next year, and we will continue to press for investment to reflect the needs of our young population. Alongside this, the Council has worked closely with the leadership of the South London and Maudsley (SLaM), who provide NHS CAMHS, and we have seen significant improvements to the service, performance and waiting times.
- 4.23. We are also strengthening our early intervention and prevention services, so that children and families in need can so far as possible get support before problems escalate to a level where acute NHS interventions are required. This early intervention approach has been well received and was seen as valuable by head teachers when schools welcomed back more children after the Spring 2020 lockdown. Despite these improvements, there is future uncertainty of need for NHS CAMHS support post-lockdown. There has been speculation that a prolonged school closure might impact badly on some children, although it should be noted that no such surge in demand took place over the course of last year and the previous lockdowns (referrals have remained at a similar level to previous years). However, we take this concern very seriously. Therefore officers have been asked to work up a contingency proposal that would ring fence the £250,000 reclaimed from the SLaM NHS contract against that possible post-lockdown need. If the fears of a surge in demand materialised, the Council would have the flexibility to respond wherever was most effective. For example, it is possible that the stresses of school absence might initially produce a rise in mental health concerns in schools and 'upstream' community services. It would be important to be able to respond to that. On the other hand, if our monitoring of GP referrals to NHS CAMHS showed a worrying increase on what we would normally expect, we could use our commissioning levers to liaise with NHS CAMHS to establish their capacity to respond, and recommend allocating contingency to SLaM as appropriate.
- *The Committee recommends that the **proposal C-23 (that £350,000 of the Health Visitor budget transfers to other parts of the public health budget)** is not made in the financial year 2021/22, considering the risk to families with children under 2 and our existing poor Healthy Child Programme (HCP) coverage. This would enable efforts to be made to improve contract management and recruit and retain health visitors. Failing this, Councillors can be presented with a clear plan for support which will be given to families with 0-*

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2 year olds to achieve the goals of the HCP in terms of support and surveillance. The Committee feels strongly that a detailed comparison of the public health budget for 2020/21 and 2021/22 and understanding of prioritisation is necessary to fully understand the impact of the proposal before any decision is made.

- 4.24. The Executive Director for Children and Young People has noted the Committee's concerns. Information about the use of the Public Health grant has been shared with Members. The contract with Lewisham and Greenwich NHS Trust is the final year of the current contract and this contract will need to be recommissioned next year. Improvements in the Healthy Child Programme will form part of the new specification. In addition, through the new Early Help and Prevention strategy we will be looking for opportunities to better align the health visiting service with wider work in this area, including with our developing Family Hubs.
- 4.25. In January 2021 we were able to confirm that the current underspend in this contract is greater than the £350,000 cut that is proposed. This is due to the difficulty in recruiting health visitors, which is a national issue. This underspend remains with the provider and cannot be used by the Council. Proposal C-23 in effect provides an opportunity for the Council to gain back the underspend to offset wider Council budget pressures. The Public Health grant is ringfenced and the saving made here will be used to contribute to the Council's Early Help budget.

Safer, Stronger Communities Select Committee views

- 4.26. At its meeting on Thursday 14 January 2021, the Safer, Stronger Communities Select Committee received a report on proposed budget cuts. Following discussion the committee resolved to refer its views to Public Accounts Select Committee in the following terms:
- *That Lewisham Council agree in principle the proposed cuts to close the budget gap created by the Government, subject to the completion of Equalities Impact Assessments and feasibility studies as necessary.*
- 4.27. The Executive Management Team note the committee's comments. [Appendix 9 of the budget cuts report to Mayor and Cabinet](#) has an assessment of the impact that all of the cuts proposed has on the Council's corporate priorities, the impact by ward and an assessment of the overall equalities implications of these. This analysis describes the cumulative impact of the cuts on London Borough of Lewisham as a whole.
- *Where possible we would urge the Council to provide additional income generation support to partner organisations and in particular charitable, voluntary and community organisations.*
- 4.28. The Council supports the voluntary sector infrastructure through Lewisham Local. The capacity that is funded is there to support and expand the opportunities for the Voluntary and Community sector in the borough to develop sustainability and resilience. Any further support would require additional cuts elsewhere in the budget.

5. Financial implications

- 5.1. This report responds to the comment to Mayor and Cabinet on the Budget Cuts report for 2021/22. The report is concerned with the cuts proposals to enable the Council to address the future financial challenges it faces. There are no direct financial implications arising from the report other than those stated in the report and appendices itself.

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6. Legal implications

Statutory duties

- 6.1. The Council has a variety of statutory duties which it must fulfil by law. The Council cannot lawfully decide not to carry out those duties. Even where there is a statutory duty there is often a discretion about the level of service provision. Where there is an impact on statutory duty that is identified in the report. In other instances, the Council provides services in pursuit of a statutory power, rather than a duty, and though not bound to carry out those activities, decisions about them must be taken in accordance with the decision making requirements of administrative law.

Reasonableness and proper process

- 6.2. Decisions must be made reasonably taking into account all relevant considerations and disregarding all irrelevant matters. These are particular to the service reductions proposed and are set out in the body of the report. It is also imperative that decisions are taken following proper process. Depending on the particular service concerned, this may be set down in statute, though not all legal requirements are set down in legislation. For example, depending on the service, there may be a need to consult with service users and/or others and where this is the case, any proposals in this report must remain proposals unless and until that consultation is carried out and the responses brought back in a further report for consideration with an open mind before any decision is made. Whether or not consultation is required, any decision to discontinue a service would require appropriate notice. If the Council has published a procedure for handling service reductions, there would be a legitimate expectation that such procedure will be followed.

Staffing reductions

- 6.3. If service reductions would result in redundancy, then the Council's usual redundancy and redeployment procedure would apply. If proposals would result in more than 20 but fewer than 100 redundancies in any 90 day period, there would be a requirement to consult for a period of 30 days with trade unions under Section 188 Trade Union and Labour Relations (consolidation) Act 1992. The consultation period increases to 45 days if the numbers are 100 or more. This consultation is in addition to the consultation required with the individual employees. If a proposal entails a service re-organisation, decisions in this respect will be taken by officers in accordance with the Council's re-organisation procedures.

Equalities Legislation

- 6.4. The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation. In summary, the Council must, in the exercise of its functions, have due regard to the need to:
- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
 - Advance equality of opportunity between people who share a protected characteristic and those who do not.
 - Foster good relations between people who share a protected characteristic and those who do not.
- 6.5. It is not an absolute requirement to eliminate unlawful discrimination, harassment, victimisation or other prohibited conduct, or to promote equality of opportunity or foster good relations between persons who share a protected characteristic and those who do not. It is a duty to have due regard to the need to achieve the goals listed in the

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paragraph above. The weight to be attached to the duty will be dependent on the nature of the decision and the circumstances in which it is made. This is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. The Mayor must understand the impact or likely impact of the decision on those with protected characteristics who are potentially affected by the decision. The extent of the duty will necessarily vary from case to case and due regard is such regard as is appropriate in all the circumstances. The Equality and Human Rights Commission has issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:

- <https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-codes-practice>
- <https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-technical-guidance>

6.6. The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:

- The essential guide to the public sector equality duty.
- Meeting the equality duty in policy and decision-making.
- Engagement and the equality duty: A guide for public authorities.
- Objectives and the equality duty. A guide for public authorities.

6.7. Equality Information and the Equality Duty: A Guide for Public Authorities. The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at:

- <https://www.equalityhumanrights.com/en/advice-and-guidance/public-sector-equality-duty-guidance#h1> The EHRC has also issued Guidance entitled “Making Fair Financial Decisions”.
- <https://www.equalityhumanrights.com/en/advice-and-guidance/making-fair-financial-decisions>. It appears at Appendix 4 and attention is drawn to its contents. The equalities implications pertaining to the specific service reductions are particular to the specific reduction.

The Human Rights Act

6.8. Since the introduction of the Human Rights Act 1998 (HRA) the rights set out in the European Convention on Human Rights (ECHR) have been incorporated into UK law and can be enforced in the UK courts without recourse to the European courts. Those articles which are particularly relevant in to public services are as follows:

- Article 2 - the right to life
- Article 3 - the right not to be subject to inhuman or degrading treatment
- Article 5 - the right to security of the person

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- Article 6 - the right to a fair trial
 - Article 8 - the right to a private and family life, home and correspondence
 - Article 9 - the right to freedom of thought, conscience and religion
 - Article 10 - the right to freedom of expression
 - Article 11 - the right to peaceful assembly
 - Article 14 - the right not to be discriminated against on any ground The first protocol to the ECHR added
 - Article 1 - the right to peaceful enjoyment of property
 - Article 2 - the right to education
- 6.9. Some of these rights are unconditional, such as the right not to be tortured or subject to degrading treatment. Others may be limited in finite and well defined circumstances (such as the right to liberty). Others are qualified and must be balanced against the need of the wider community – such as the right to a private and family life. Where there are human rights implications associated with the proposals in this report regard must be had to them before making any decision.

Best value

- 6.10. The Council remains under a duty under Section 3 Local Government Act 1999 to secure continuous improvement in the way its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. It must have regard to this duty in making decisions in respect of this report.

Specific legal implications

- 6.11. Members' attention is drawn to the specific legal implications arising in relation to particular proposals set out in the relevant proforma in Appendices 2 to 7 of this report and Appendix

7. Equalities implications

- 7.1. A detailed policy and equality implications have been appended to the report to Mayor and Cabinet as Appendix 9.

8. Climate change and environmental implications

- 8.1. Section 40 Natural Environment and Rural Communities Act 2006 states that “every public authority must, in exercising its functions, have regard, so far as is consistent with the proper exercise of those functions to the purpose of conserving biodiversity” The specific climate change and environmental implications identified as arising from the current cuts proposals will require further consideration, however, those flagged as likely to impact positively on our ability to conserve biodiversity are: E-11, F-15a, F-20, F-21 and F-22.

9. Crime and disorder implications

- 9.1. Section 17 of the Crime and Disorder Act 1998 requires the Council to have regard to the likely effect on crime and disorder when it exercises its functions, and the need to do all that it reasonably can to prevent crime and disorder in its area.
- 9.2. Whilst there are no specific crime and disorder implications as yet identified as arising from the current cuts proposals, a number of these will require further consideration as to whether these will impact either positively or negatively on our ability to reasonably prevent crime and disorder. These are cuts C-09 and C-29.

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10. Health and wellbeing implications

- 10.1. The specific health and wellbeing implications identified as arising from the current cuts proposals will require further consideration, however, those flagged as likely to impact either positively or negatively on the health and wellbeing of residents or service users are: A-13, B-11, C-12, C-13, C-14, C-15, C-16, C-17, C-21, C-22, C-23, C-26, C-28 and F-24.

11. Glossary

Term	Definition
CPZ	Controlled Parking Zone
CSR	Comprehensive Spending Review
DSG	Dedicated Schools Grant
ECHR	European Convention of Human Rights
EMT	Executive Management Team
FFR	Fair Funding Review
GF	General Fund
GLA	Greater London Authority
HR	Human Resources
HRA	Housing Revenue Account
LGA	Local Government Association
LGFS	Local Government Finance Settlement
M&C	Mayor & Cabinet
MHCLG	Ministry for Housing, Local Government and Communities
MTFS	Medium Term Financial Strategy
PASC	Public Accounts Select Committee
PMO	Programme Management Office
SLT	Senior Leadership Team (EMT plus Directors)
VFM	Value for Money

12. Report author and contact

- 12.1. Charlotte Parish, Principal Officer – Policy, Service Design and Analysis

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12.2. 020 8314 6101, charlotte.parish@lewisham.gov.uk

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Sustainable Development Select Committee

Report title: select committee work programme report

Date: 4 March 2021

Key decision: No

Class: Part 1

Ward(s) affected: None specific

Contributors: Assistant Chief Executive

Outline and recommendations

To advise members of the completed work programme for 2020/21 and to outline how the committee's work programme for 2021/22 will be set.

The Committee is asked to:

- note the completed work programme attached at **appendix A**
- review the issues covered over the course of 2020/21
- review forthcoming key decisions set out in **appendix B**
- Note the timetable for setting the 2021/22 work programme

Timeline of decision-making

Draft programme agreed by Committee on 15 September 2020

Programme agreed by Business Panel on 29 September 2020

Work Programme 2020/21 – Agreed work programme reviewed at committee meetings on 12 November 2020; 14 January 2021; and 4 March 2021.

1. Summary

- 1.1. Each select committee is required to agree a work programme for submission to the Business Panel at the beginning of the municipal year. As this is the last meeting of the Sustainable Development Select Committee in 2020/21 members are being asked to put forward suggestions for the 2021/22 work programme. Please note, however, that the 2021/22 work programme will not be formally agreed until the first meeting of 2021/22.

2. Recommendations

- 2.1. The Committee is asked to:
 - note the completed work programme attached at appendix A
 - review the issues covered over the course of 2020/21
 - note the timetable for setting the 2021/22 work programme
 - start to prioritise and plan for 2021/22
 - review forthcoming key decisions set out in appendix B.

3. The work programme

Issues covered over the course of 2020/21

- 3.1. Due to the pandemic and the demand that this has placed on the council, each select committee has only met four, instead of five, times this year. In addition, during the latter part of the municipal year, select committees were asked to only consider business critical and/or urgent items. This has had an impact on the volume of work select committees have been able to complete this year. The completed work programme is attached at appendix A.
- 3.2. Key issues covered by the Sustainable Development Select Committee this year have included: budget cuts relevant to the remit of the committee; the regeneration of Catford; the climate emergency action plan; matters of strategic planning and sustainability.

Timetable for setting the 2021/22 Work Programme

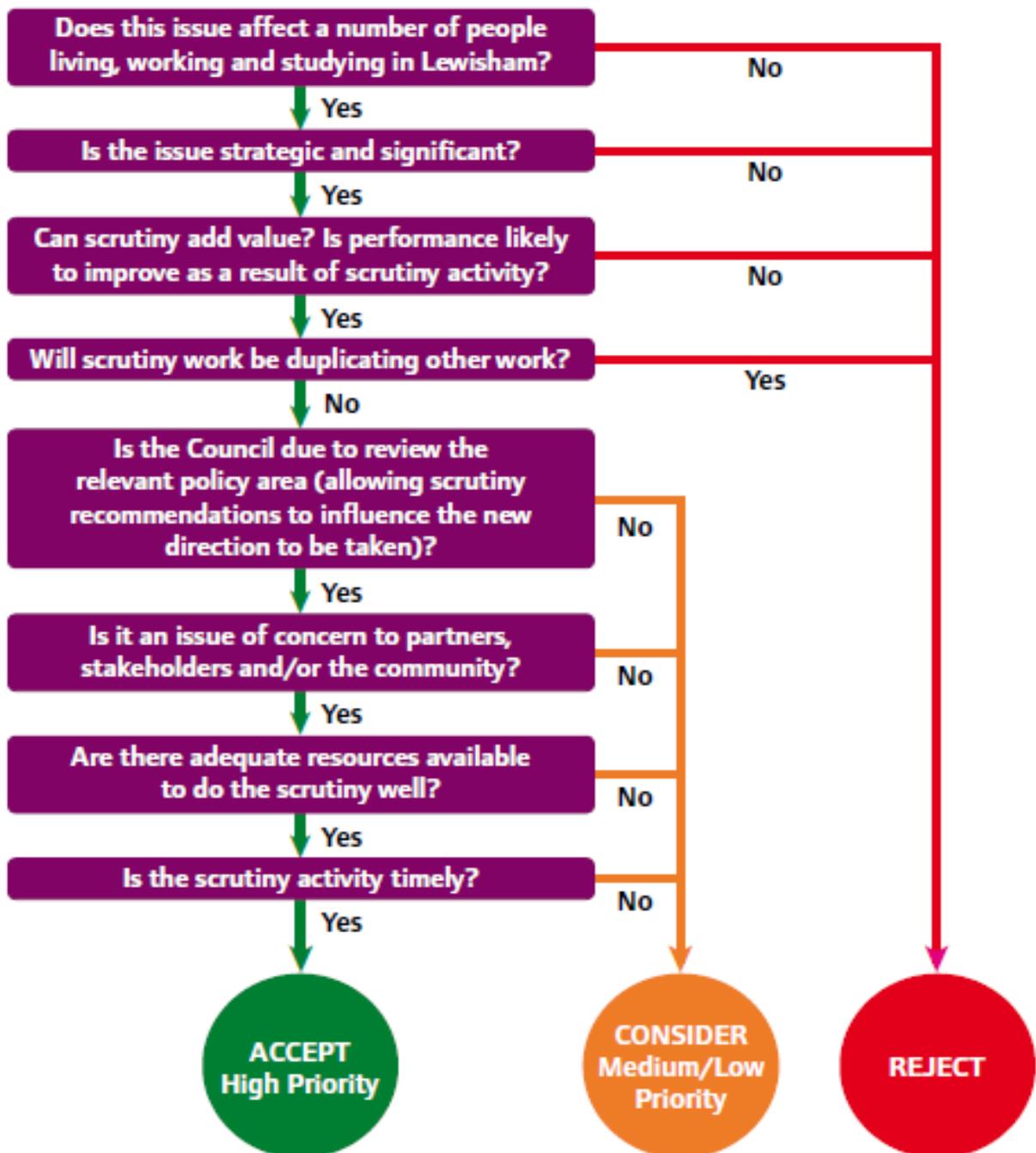
- 3.3. Five committee meetings will be scheduled for the 2021/22 municipal year. A draft work programme will be put forward at the first meeting of the municipal year, taking into account key local issues and the Committee's previous work.
- 3.4. At this meeting, Members are asked to review the Committee's work over 2020/21 and consider suggestions/priority themes for 2021/22. Forthcoming key decisions are set out in appendix B.
- 3.5. Work programme suggestions should be considered against the Committee's terms of reference (see section 4) and the prioritisation chart set out below, and be achievable in terms of the meeting time available.

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Scrutiny work programme – prioritisation process



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- 3.6. The Committee should give consideration to issues of local importance and decisions due to be made by Mayor and Cabinet. Items within the work programme should be linked to the priorities set out in the Council's Corporate Strategy for 2018-2022:

Open Lewisham - Lewisham is a welcoming place of safety for all, where we celebrate the diversity that strengthens us.

Tackling the housing crisis - Everyone has a decent home that is secure and affordable.

Giving children and young people the best start in life - Every child has access to an outstanding and inspiring education, and is given the support they need to keep them safe, well and able to achieve their full potential.

Building an inclusive local economy - Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.

Delivering and defending: health, social care and support - Ensuring everyone receives the health, mental health, social care and support services they need.

Making Lewisham greener - Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment.

Building safer communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.

4. Sustainable Development Select Committee terms of reference

- 4.1. The Council's constitution sets out the Committee's powers as defined by the terms of reference (set out below). The Committee should familiarise itself with the terms of reference and consider its remit when selecting items for scrutiny.

Select Committee terms of reference:

- 4.2. To exercise all the functions and roles of the overview and scrutiny committee in relation to the following matters:

- to examine issues relating to the protection of the environment including 'green' issues such as the conservation of natural resources, air quality, energy efficiency and conservation and/or the reduction of all types of pollution and make recommendations to the Mayor and Cabinet as appropriate;
- to comment and consult on and make recommendations to the Mayor and Cabinet in relation to the following:

i. sustainable development, economic development, business support, employment and training;

ii. the formulation of the Council's planning policies, (including the preparation of the Council's Local Development Documents and other local plans for the use and development of land, but excluding planning control and building control functions);

iii. highways, parking, traffic and transport, and urban regeneration;

iv. the environment including waste disposal, environmental health, street and market trading (but not the granting of licences and related matters);

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v. public protection, refuse collection and disposal, street cleaning, consumer protection, cemeteries and crematoria;

vi generally to examine the performance of the Mayor and Cabinet in relation to the matters listed at (i) to (v) above.

- the review and scrutiny of the exercise by risk management authorities of flood risk management and coastal erosion risk management affecting the area.

5. Financial implications

- 5.1. There are no direct financial implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme will have financial implications and these will need to be considered as part of the reports on those items.

6. Legal implications

- 6.1. In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

7. Equalities implications

- 7.1. Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 7.2. The Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - advance equality of opportunity between people who share a protected characteristic and those who do not.
 - foster good relations between people who share a protected characteristic and those who do not.
- 7.3. There may be equalities implications arising from items on the work programme and all activities undertaken by the Committee will need to give due consideration to this.

8. Climate change and environmental implications

- 8.1. There are no direct climate change or environmental implications arising from the implementation of the recommendations in this report. However, in February 2019 Lewisham Council declared a Climate Emergency and proposed a target to make the borough carbon neutral by 2030. The declaration tasked the Sustainable Development Committee with scrutinising the Council's emerging plans. Items on the Committee's work programme may well have (directly referenced or implicit) climate change implications and these will need to be considered as part of the reports on those items.

9. Crime and disorder implications

- 9.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may

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have crime and disorder implications and these will need to be considered as part of the reports on those items.

10. Health and wellbeing implications

- 10.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have health and wellbeing implications and these will need to be considered as part of the reports on those items.

Report author and contact

If you have any questions about this report please contact: Timothy Andrew (Scrutiny Manager) timothy.andrew@lewisham.gov.uk

Appendix A – Completed work programme

Appendix B - Forthcoming key decisions

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Sustainable Development Select Committee work plan 2020-21

Item	Type	Corporate priority	15-Sep-20	12-Nov-20	14-Jan-21	04-Mar-21
Financial stabilisation - budget update and medium term plan	Standard item	All				
Catford Town Centre Regeneration: masterplan framework	Performance monitoring	CP2,4,6				
Railway Children urban national park: neighbourhood plans and environmental protection	Standard item	CP6				
Lower Sydenham and Bell Green vision study	Policy development	CP6				
Budget cuts	Standard item	All				
A21 Development Strategy	Policy development	CP2,4,6				
Small sites SPD	Policy Development	CP2,4,6				
Climate Emergency action plan	Policy development	CP6				
Implementation of the transport strategy: walking, cycling and healthy neighbourhoods	Standard item	CP6				Tbd
Planning policy: delivery of affordable housing in new developments	Standard item	CP6				Tbd

Information items

Corporate Priorities

Priority

1	Open Lewisham	CP 1
2	Tackling the Housing Crisis	CP 2
3	Giving Children and young people the best start in life.	CP 3
4	Building an inclusive local economy	CP 4
5	Delivering and defending: health, social care and support	CP 5
6	Making Lewisham greener	CP 6
7	Building Safer Communities	CP 7

FORWARD PLAN OF KEY DECISIONS

Forward Plan March 2021 - June 2021

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty 0208 3149327, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A “key decision”* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council’s budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
December 2020	2020/21 Budget	03/03/21 Council	Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
June 2020	Climate emergency action plan update	10/03/21 Mayor and Cabinet	Martin O'Brien, Climate Resilience Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
September 2020	Building for Lewisham Programme Requirements	10/03/21 Mayor and Cabinet	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning		
August 2020	Occupational Health Employee Assistance Programme contract	10/03/21 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
June 2020	Options appraisal of the security contract	10/03/21 Mayor and Cabinet	Chris Damri, SGM Asset Strategy and Technical Support and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
November 2020	Small Sites SPD	10/03/21 Mayor and Cabinet	James Masini, Regeneration and New Supply Manager and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Neighbourhood CIL borough wide pot	10/03/21 Mayor and Cabinet	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Learning Disability Framework - Permission to procure contract	10/03/21 Mayor and Cabinet	Tom Bird, Integrated Commissioning Manager and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
February 2021	Statement of community involvement [ceasing temporary covid changes to the scheme of delegation)	10/03/21 Mayor and Cabinet	Christopher Dale, Development Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Main Grants Extensions	10/03/21 Mayor and Cabinet	Winston Castello, Community Enterprise Manager and Councillor Jonathan Slater, Cabinet Member for Community Sector		
February 2021	Thames Water Rebates	10/03/21 Mayor and Cabinet	Rachel Dunn, Housing Partnerships and Service Improvement Manager and Councillor Paul Bell, Cabinet Member for		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Housing & Planning		
February 2021	Governing Body proposal regarding future of St Mary Magdalen RC Primary School	10/03/21 Mayor and Cabinet	Matthew Henaughan, Head of Business, Infrastructure, Compliance and Education and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
February 2021	Contract Extension - Parks and Open Spaces Management	10/03/21 Mayor and Cabinet	James Lee, Director of Communities, Partnerships and Leisure and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Riverside Youth Club: Refurbishment	10/03/21 Mayor and Cabinet	Catherine Bunten, Commissioning Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
February 2021	COVID-19 Related Contract Extensions including Stop Smoking, National Health Checks, specialist support for Gypsy Roma community, supported housing services for homeless adults and young people, primary care and counselling and drop in	16/03/21 Executive Director for Community Services	Iain McDiarmid and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	services				
February 2021	ULEZ expansion: section 8 agreement	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Adult Social Care Consultant Procurement	16/03/21 Executive Director for Community Services	Kathy Freeman, Executive Director for Corporate Resources and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
February 2021	Electric Vehicle Recharging Point programme	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Cycle hangar programme	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	School streets programme	16/03/21	Liz Brooker, Road Safety		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Executive Director for Housing, Regeneration & Environment	& Sustainable Transport Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Review of social distancing measures on high streets	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Deptford Parks Liveable Neighbourhood programme	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Bus priority programme	16/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
September 2020	Catford Regeneration Partnership Ltd Business Plan 2020-21	24/03/21 Mayor and Cabinet	Kplom Lotsu, SGM Capital Programmes and Councillor Paul Bell, Cabinet Member for Housing & Planning		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
December 2020	Lewisham Homes Business Plan 2021-22	24/03/21 Mayor and Cabinet	Councillor Colin Elliott and Councillor Paul Bell, Cabinet Member for Housing & Planning		
November 2019	Approval to appoint operator for concessions contract at the lake, Beckenham Place Park	24/03/21 Mayor and Cabinet	Gavin Plaskitt, Programme Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	COVID-19 Related Contract Extensions including Sexual Health, Home Care, and Learning Disability Frameworks for Supported Living & Registered Residential Care	24/03/21 Mayor and Cabinet	Iain McDiarmid and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
February 2021	COVID-19 Related Contract Extensions - CYP Directorate	24/03/21 Mayor and Cabinet	Richard Marks, Children with Complex Needs Commissioner and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
December 2019	Additions of new buildings to Local List St Lukes Church	24/03/21 Mayor and Cabinet	Joanna Ecclestone, Senior Conservation Officer and Councillor Paul Bell, Cabinet Member for Housing & Planning		

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Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
February 2021	Annual Complaints Report	24/03/21 Mayor and Cabinet	Irene Bremang, Interim Complaints Service Manager and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
February 2021	New Hope Supported Housing project	24/03/21 Mayor and Cabinet	Kenneth Gregory, Joint Commissioning Lead, Adult Mental Health and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
February 2021	Lee Green school road safety measures	30/03/21 Executive Director for Housing, Regeneration & Environment	Josh Learner, Cycling and Walking Programme Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
February 2021	Dockless bikes	30/03/21 Executive Director for Housing, Regeneration & Environment	Alexandra Crush, Transport Policy and Development Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
June 2020	Conversion of 114-116 Manor Avenue to temporary housing	19/05/21 Mayor and Cabinet	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Housing & Planning		
February 2021	The Shaftesbury Centre Approval of S106 funding for Housing Development	19/05/21 Mayor and Cabinet	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Catford Town Centre Framework	19/05/21 Mayor and Cabinet	Paul Moore, Interim Director for Regeneration and Place and Councillor Paul Bell, Cabinet Member for Housing & Planning		
December 2020	Approval of a new Housing Allocations Scheme'	19/05/21 Mayor and Cabinet	Michael Moncrieff, Housing Policy & Partnerships Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Building for Lewisham Programme Requirements	19/05/21 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
February 2021	Libraries' Update	19/05/21 Mayor and Cabinet	Antonio Rizzo, Library and Information Services Manager and Councillor Jonathan Slater, Cabinet Member for Community Sector		

FORWARD PLAN – KEY DECISIONS					
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February 2021	Film Location Service Contract Award	01/06/21 Executive Director for Community Services	Nancy Stridgen, Local Assembly Coordinator and Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)		
October 2019	Mayow Road Supported Living Service Parts 1 & 2	14/07/21 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		

FORWARD PLAN – KEY DECISIONS

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